

Budget Overview

Description	FY 11 Budget	Proposed FY 12 Budget	Proposed FY 13 Budget		
<b>Expenses</b>					
<b>Operating Budgets</b>					
General Government	\$ 1,406,525	\$ 1,332,931	\$ 1,330,746	\$ (2,185)	-0.16%
Public Safety	5,627,193	5,579,627	5,600,064	\$ 20,437	0.37%
Public Works & Facilities	2,828,021	3,163,407	5,878,566	\$ 2,715,159	85.83%
Community Services	1,470,361	1,455,331	1,476,503	\$ 21,172	1.45%
Education	24,037,089	24,314,615	22,738,305	\$ (1,576,310)	-6.48%
Townwide Expenses	5,777,414	6,746,608	6,987,684	\$ 241,076	3.57%
Undistributed Ins. & Reserve Fund	615,900	0	0	\$ -	#DIV/0!
Debt Service	<u>3,838,918</u>	<u>4,737,022</u>	<u>5,172,586</u>	\$ 435,564	9.19%
<b>Operating Budget Total</b>	<b><u>\$ 45,601,421</u></b>	<b><u>\$ 47,329,541</u></b>	<b><u>\$ 49,184,454</u></b>	<b>\$ 1,854,914</b>	<b>3.92%</b>
<b>Capital Budget</b>					
Town (no water)	96,000	566,838	1,131,500	\$ 564,662	99.62%
<b>Capital Budget Total</b>	<b>96,000</b>	<b>566,838</b>	<b>1,131,500</b>	<b>\$ 564,662</b>	<b>99.62%</b>
Water Operating Budget	3,197,363	3,038,105	3,004,850	\$ (33,255)	-1.09%
Articles-Routine	15,239	0	0		
Sick Leave Buyback	299,000	299,000	299,000	\$ -	0.00%
Article 52	9,000	0	0		
SPED Article	16,544	0	115,000		
Training			20,000		
Insurance Article			20,000		
Article-Fund PEG access		167,746	122,066		
Article-MTBE		505,437	2,050		
Stabilization Fund			162,154		
<b>Total Town Meeting Approp</b>	<b>3,537,146</b>	<b>4,010,288</b>	<b>3,745,120</b>	<b>\$ (265,168)</b>	<b>-6.61%</b>
Overlay for Abatements	443,252	507,419	350,000	\$ (157,419)	-31.02%
Charges: State & County	522,567	516,848	542,690	\$ 25,842	5.00%
State Aid - Offsets (Lunch & Libr'y)	25,686	27,254	27,254	\$ -	0.00%
<b>Total Expenses</b>	<b>50,226,072</b>	<b>52,958,188</b>	<b>54,981,019</b>	<b>\$ 2,022,832</b>	<b>3.82%</b>
<b>Sources of Funding (Summary)</b>					
Property Tax	32,384,463	34,098,760	35,909,714	\$ 1,810,953	5.31%
State Revenue	8,810,753	8,685,129	9,132,648	\$ 447,519	5.15%
Local Receipts	3,114,747	2,910,019	2,808,459	\$ (101,560)	-3.49%
Available Funds	2,718,476	4,227,177	4,125,349	\$ (101,828)	-2.41%
<b>Sub-Total Sources of Funding</b>	<b>47,028,439</b>	<b>49,921,085</b>	<b>51,976,170</b>	<b>\$ 2,055,084</b>	<b>4.12%</b>
Water Revenue, Direct	3,197,363	3,038,105	3,004,850	\$ (33,255)	-1.09%
<b>Sub-Total</b>	<b>3,197,363</b>	<b>3,038,105</b>	<b>3,004,850</b>	<b>\$ (33,255)</b>	<b>-1.09%</b>
<b>Total Revenue</b>	<b>50,225,802</b>	<b>52,959,190</b>	<b>54,981,020</b>	<b>\$ 2,021,829</b>	<b>3.82%</b>
<b>Over/(Under)</b>	<b>-270</b>	<b>1,003</b>	<b>0</b>	<b>\$ (1,002)</b>	
<b>Tax Levy</b>					
Base	29,562,314	30,841,185	31,914,257	\$ 1,073,073	
x2.5%	739,058	771,030	797,856	\$ 26,827	
Growth	539,813	302,043	250,000	\$ (52,043)	
Overrides	0	0	0		

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Description	FY 11 Budget	Proposed FY 12 Budget	Proposed FY 13 Budget			
Capital Exclusions						
Debt Exclusions - Form DE-1	2,932,798	2,843,893	3,970,307	\$	1,126,414	
Less: Free Cash/SBAB - School Debt	-888,582	-888,582	-888,582	\$	-	
Exempt short term interest	-2,584	261,450	59,833	\$	(201,617)	
Estimated Exempt Long Term Interest	0	307,112	0	\$	(307,112)	
Premium	-468,663	-200,494	-39,900	\$	160,594	
Bond Issuance Costs		-20,000	0	\$	20,000	
Debt Service Amortization		-116,024	-154,059			
Excess Levy capacity	-29,691	-2,852				
<b>Total Est. Tax Levy</b>	<b>32,384,463</b>	<b>34,098,760</b>	<b>35,909,714</b>	<b>\$</b>	<b>1,810,953</b>	<b>5.31%</b>
<b>State Revenue</b>						
School Aid (Ed Reform)	5,935,651	5,967,516	6,415,035	\$	447,519	7.50%
Sch. Transportation	0	0	0			
Sch. Const. Reimbursement	888,582	888,582	888,582	\$	-	0.00%
Charter School Assessment Reimb	64,011	40,318	40,318	\$	-	0.00%
School Lunch	13,667	14,631	14,631	\$	-	0.00%
<b>Sub-Total Education</b>	<b>6,901,911</b>	<b>6,911,047</b>	<b>7,358,566</b>	<b>\$</b>	<b>447,519</b>	<b>6.48%</b>
<b>General Government</b>						
Unrestricted Gov't Aid	1,791,747	1,662,196	1,662,196	\$	-	0.00%
Quinn Bill Reimbursement	11,057	0	0	\$	-	
Veterans' Benefits	38,355	40,620	40,620	\$	-	0.00%
Exemptions Vets/Blind/Etc, Elderly	49,355	52,108	52,108	\$	-	
State Owned Land	6,309	6,535	6,535	\$	-	0.00%
Public Libraries	12,019	12,623	12,623	\$	-	0.00%
<b>Subtotal General Government</b>	<b>1,908,842</b>	<b>1,774,082</b>	<b>1,774,082</b>	<b>\$</b>	<b>-</b>	<b>0.00%</b>
<b>Total State Revenue</b>	<b>8,810,753</b>	<b>8,685,129</b>	<b>9,132,648</b>	<b>\$</b>	<b>447,519</b>	<b>5.15%</b>
<b>Local Revenue</b>						
Motor Vehicle Excise	1,575,000	1,575,000	1,575,000	\$	-	0.00%
Other Excise: Boat, etc.	1,000	1,000	1,000	\$	-	0.00%
Penalties & Interest	90,000	90,000	90,000	\$	-	0.00%
Payments in Lieu	100,000	100,000	100,000	\$	-	0.00%
Fees	450,000	400,000	400,000	\$	-	0.00%
Rentals	27,500	27,500	27,500	\$	-	0.00%
Licenses & Permits	300,000	300,000	321,000	\$	21,000	7.00%
Fines & Forfeits	50,000	50,000	50,000	\$	-	0.00%
Interest Earnings	50,000	50,000	50,000	\$	-	0.00%
Misc.	0	0	0	\$	-	
Misc. non-recurring	471,247	316,519	193,959	\$	(122,560)	-38.72%
<b>Sub-Total Local Revenue</b>	<b>3,114,747</b>	<b>2,910,019</b>	<b>2,808,459</b>	<b>\$</b>	<b>(101,560)</b>	<b>-3.49%</b>
<b>Available Funds</b>						
Free Cash	1,710,066	2,394,387	2,204,388	\$	(189,999)	-7.94%
Overlay Surplus	0	0	162,154	\$	162,154	
Stabilization Fund	0	0	0	\$	-	
Other :				\$	-	
Water Overhead	336,749	358,416	370,062	\$	11,646	3.25%
Cemetery Perpetual Care	10,000	10,000	10,000	\$	-	0.00%
Sale Of Lots & Graves Trust	65,000	65,000	65,000	\$	-	0.00%
Wetland Protection Fund	10,000	10,000	10,000	\$	-	0.00%
Water Enterprise	0	0	25,000	\$	25,000	
Receipts reserved for App PEG access		154,129	144,584	\$	(9,545)	

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GIS Software	16,544	0	0	\$ -	#DIV/0!
Recreation Revolving	40,932	0	20,000	\$ 20,000	
Ambulance Receipts Reserved	518,313	821,325	562,900	\$ (258,425)	-31.46%
MWPAT Loan	10,872	10,872	10,872	\$ -	0.00%
CPC Admin		45,564	45,755	\$ 191	
CPC overhead		2,803	2,803	\$ -	
CPA Debt Service		222,931	491,831	\$ 268,900	
CPA Short Term Interest		54,250	0	\$ (54,250)	
CPA est long term interest		77,500	0	\$ (77,500)	
<b>Sub-Total Available Funds</b>	<b>2,718,476</b>	<b>4,227,177</b>	<b>4,125,349</b>	<b>\$ (101,828)</b>	<b>-2.41%</b>

**EXPENSES**

<b>General Government</b>					
Town Manager					
Salaries	297,984	255,752	272,840	\$ 17,088	6.68%
Expenses	11,450	31,450	16,450	\$ (15,000)	-47.69%
Total	309,434	287,202	289,290	\$ 2,088	0.73%
Advisory Committee					
Salaries	3,813	0	0	\$ -	#DIV/0!
Expenses	159			\$ -	#DIV/0!
Total	3,972	0	0	\$ -	#DIV/0!
Capital Improvement Committee					
Salaries	1,939	0	0	\$ -	#DIV/0!
Expenses		0	0	\$ -	
Total	1,939	0	0	\$ -	#DIV/0!
Central Computer					
Salaries	83,287	0	0	\$ -	#DIV/0!
Expenses	36,305	0	0	\$ -	#DIV/0!
Total	119,592	0	0	\$ -	#DIV/0!
Town Clerk					
Salaries	92,421	144,984	145,544	\$ 560	
Expenses	4,445	37,449	34,419	\$ (3,030)	-8.09%
Total	96,866	182,433	179,963	\$ (2,470)	-1.35%
Elections & Town Meeting					
Salaries	27,300	0	0	\$ -	#DIV/0!
Expenses	25,560	0	0	\$ -	#DIV/0!
Total	52,860	0	0	\$ -	#DIV/0!
Registrar					
Salaries	25,356	0	0	\$ -	#DIV/0!
Expenses	7,444	0	0	\$ -	#DIV/0!
Total	32,800	0	0	\$ -	#DIV/0!
Finance Department					
Salaries	419,406	699,572	696,894	\$ (2,678)	-0.38%
Expenses	79,178	163,724	164,599	\$ 875	0.53%
Total	498,584	863,296	861,493	\$ (1,803)	-0.21%
Board of Assessors					
Salaries	141,506	0	0	\$ -	#DIV/0!
Expenses	38,062	0	0	\$ -	#DIV/0!
Total	179,568	0	0	\$ -	#DIV/0!
Town Hall Expenses					
Expenses	110,910	0	0	\$ -	

Budget Overview

Description	FY 11 Budget	Proposed FY 12 Budget	Proposed FY 13 Budget		
	0	0	0	\$	-
Total	110,910	0	0	\$	-
<b>General Government Totals</b>					
Salaries	1,093,012	1,100,308	1,115,278	14,970	1.36%
Expenses	313,513	232,623	215,468	-17,155	-7.37%
<b>Subtotal General Gov't</b>	1,406,525	1,332,931	1,330,746	\$ (2,185)	-0.16%
<b>Public Safety</b>					
Police					
Salaries	2,501,549	2,460,884	2,485,214	\$ 24,330	0.99%
Expenses	227,137	222,037	156,983	\$ (65,054)	-29.30%
Total	2,728,686	2,682,921	2,642,197	\$ (40,724)	-1.52%
Fire, Rescue & EMS					
Salaries	2,080,844	2,067,114	2,148,651	\$ 81,537	3.94%
Expenses	233,050	246,611	220,893	\$ (25,718)	-10.43%
Total	2,313,894	2,313,725	2,369,544	\$ 55,819	2.41%
Animal Control					
Salaries	15,735	14,112	14,128	\$ 16	
Expenses	3,743	3,743	3,743	\$ -	0.00%
Total	19,478	17,855	17,871	\$ 16	0.09%
Emergency Communications					
Salaries	496,625	496,616	499,942	\$ 3,326	0.67%
Expenses	54,910	54,910	56,910	\$ 2,000	3.64%
Total	551,535	551,526	556,852	\$ 5,326	0.97%
Emergency Management					
Expenses	2,100	2,100	2,100	\$ -	0.00%
Total	2,100	2,100	2,100	\$ -	0.00%
Nextel					
Expenses	11,500	11,500	11,500	\$ -	0.00%
Total					
<b>Public Safety Totals</b>					
Salaries	5,094,753	5,038,726	5,147,935	109,209	2.17%
Expenses	532,440	540,901	452,129	-88,772	-16.41%
<b>Subtotal Public Safety</b>	5,627,193	5,579,627	5,600,064	\$ 20,437	0.37%
<b>Public Works &amp; Facilities</b>					
Administration					
Salaries	171,500	171,500	176,728	\$ 5,228	3.05%
Expenses	18,000	17,775	18,700	\$ 925	5.20%
Total	189,500	189,275	195,428	\$ 6,153	3.25%
Highway					
Salaries	356,500	356,500	360,500	\$ 4,000	1.12%
Expenses	145,000	145,000	122,975	\$ (22,025)	-15.19%
Total	501,500	501,500	483,475	\$ (18,025)	-3.59%
Snow & Ice					
Salaries	73,000	73,000	73,000	\$ -	0.00%
Expenses	307,000	307,000	314,000	\$ 7,000	2.28%
Total	380,000	380,000	387,000	\$ 7,000	1.84%
Street Lights					
Expenses	61,320	61,320	61,320	\$ -	0.00%
Total	61,320	61,320	61,320	\$ -	0.00%
Transfer Station					

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Description	FY 11 Budget	Proposed FY 12 Budget	Proposed FY 13 Budget		
Salaries	202,500	204,550	205,000	\$ 450	0.22%
Expenses	764,500	756,000	754,600	\$ (1,400)	-0.19%
Total	967,000	960,550	959,600	\$ (950)	-0.10%
Central Fuel Depot					
Expenses	266,700	262,200	261,500	\$ (700)	-0.27%
Total	266,700	262,200	261,500	\$ (700)	-0.27%
Cemetery					
Salaries	106,500	0	0	\$ -	*
Expenses	14,800	0	0	\$ -	#DIV/0!
Total	121,300	0	0	\$ -	#DIV/0!
Public Grounds					
Salaries	176,300	283,500	284,525	\$ 1,025	
Expenses	43,200	57,300	47,815	\$ (9,485)	
Total		340,800	332,340	\$ (8,460)	
Park & Recreation					
Salaries	40,932	40,932	0	\$ (40,932)	-100.00%
Total	40,932	40,932	0	\$ (40,932)	-100.00%
Centralized Facilities				\$ -	
Central Facilities Maintenance	80,000	426,830	3,197,903		
Total	80,000	426,830	3,197,903		
<b>Public Works &amp; Facilities</b>					
Salaries	1,207,232	1,129,982	1,099,753	\$ (30,229)	-2.68%
Expenses	1,620,789	2,033,425	4,778,813	-25,685	#DIV/0!
<b>Subtotal Public Works</b>	2,828,021	3,163,407	5,878,566	-55,914	#DIV/0!
<b>Community Social Services</b>					
Visiting Nurse					
Salaries	94,452	94,452	106,442	\$ 11,990	
Expenses	1,500	1,500	1,500	\$ -	0.00%
Total	95,952	95,952	107,942	\$ 11,990	12.50%
Council on Aging					
Salaries	148,382	130,569	141,460	\$ 10,891	
Expenses	61,285	61,285	39,748	\$ (21,537)	-35.14%
Total	209,667	191,854	181,208	\$ (10,646)	-5.55%
Veterans Services					
Salaries	11,700	15,034	16,107	\$ 1,073	
Expenses	7,891	4,557	4,557	\$ -	0.00%
Benefits	53,000	55,000	79,400	\$ 24,400	44.36%
Total	72,591	74,591	100,064	\$ 25,473	34.15%
John Curtis Free Library					
Salaries	342,606	315,071	341,212	\$ 26,141	8.30%
Expenses	178,207	193,256	157,199	\$ (36,057)	-18.66%
Total	520,813	508,327	498,411	\$ (9,916)	-1.95%
CPC					
Salaries		25,000	26,000	\$ 1,000	
Expenses		20,564	19,755	\$ (809)	
DMI					
Salaries	532,938	492,986	501,566	\$ 8,580	1.74%
Expenses	38,400	46,057	41,557	\$ (4,500)	-9.77%
Total	571,338	539,043	543,123	\$ 4,080	0.76%
<b>Community Services</b>					
Salaries	1,130,078	1,073,112	1,132,787	\$ 59,675	5.56%

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Description	FY 11 Budget	Proposed FY 12 Budget	Proposed FY 13 Budget		
Expenses	340,283	382,219	343,716	\$ (38,503)	-10.07%
<b>Subtotal Community Services</b>	1,470,361	1,455,331	1,476,503	\$ 21,172	1.45%
<b>Education</b>					
Hanover Public Schools					
Salaries & Expenses	23,132,796	23,352,796	21,752,981	\$ (1,599,815)	-6.85%
North River Collaborative	7,500	7,500	7,500	\$ -	0.00%
Peg Access Salaries	70,000	59,448	100,784	\$ 41,336	69.53%
Peg Access Expenses	32,000	85,900	43,800	\$ (42,100)	-49.01%
South Shore Regional School	794,793	808,971	833,240	\$ 24,269	3.00%
<b>Education</b>					
Salaries & Expenses	24,037,089	24,314,615	22,738,305	\$ (1,576,310)	-6.48%
<b>Total Education</b>	24,037,089	24,314,615	22,738,305	\$ (1,576,310)	-6.48%
<b>Townwide Expenses</b>					
Workers Compensation Insurance	175,833	175,833	175,833	\$ -	0.00%
Medicare/Social Security	395,000	410,000	410,000	\$ -	0.00%
Unemployment Insurance	139,970	250,000	220,000	\$ (30,000)	-12.00%
Plymouth County Retirement	2,097,087	2,061,153	2,377,229	\$ 316,076	15.33%
Group Health Insurance	2,895,679	3,098,377	3,063,377	\$ (35,000)	-1.13%
Group Life Insurance	14,900	14,900	14,900	\$ -	0.00%
Employee Training Expenses	6,000	6,000	6,000	\$ -	0.00%
Employee Medical Expenses	52,945	52,945	37,945	\$ (15,000)	-28.33%
Property & Liability	0	263,500	243,500	\$ (20,000)	
Reserve Fund	0	190,000	190,000	\$ -	100.00%
Legal	0	134,900	134,900	\$ -	100.00%
Audit	0	39,000	39,000	\$ -	100.00%
Software Maintenance Fee		50,000	75,000	\$ 25,000	100.00%
<b>Total Townwide Expenses</b>	5,777,414	6,746,608	6,987,684	\$ 241,076	3.57%
<b>Insurance, Legal &amp; Audit</b>					
Property & Liability	263,500	0	0	\$ -	#DIV/0!
County Aid to Agriculture	0	0	0	\$ -	
Reserve Fund	190,000	0	0	\$ -	#DIV/0!
Legal	134,900	0	0	\$ -	
Audit	27,500	0	0	\$ -	
Software Maintenance Fee		0	0	\$ -	
<b>Total Insurance</b>	615,900	0	0	\$ -	#DIV/0!
<b>Debt Service (non-water)</b>					
Principal	2,404,572	2,605,872	3,355,872	\$ 750,000	28.78%
Interest - Long-term	1,314,846	1,229,825	1,731,881	\$ 502,056	40.82%
Interest - Short-term & Bond Costs	119,500	430,325	84,833	\$ (345,492)	-80.29%
Interest - Long-term Estimated		471,000	0	\$ (471,000)	
<b>Total Debt Service Costs</b>	3,838,918	4,737,022	5,172,586	\$ 435,564	9.19%

# Town of Hanover

## 5 Year Capital Program and Budget

Dept	Description		FY 12	FY 13	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18
Priority #			Actual	Request	Proposed	Program	Program	Program	Program	Program
			<b>CAPITAL</b>		<b>CAPITAL</b>					
	<b>CAPITAL PROGRAM &amp; BUDGET SUMMARY:</b>		<b>BUDGET</b>		<b>BUDGET</b>					
	General Government		75,000	0	0	0	0	0	0	0
	Public Safety		459,338	357,500	377,500	185,000	700,000	3,070,000	1,098,000	880,000
	Community Services		0	20,000	20,000	0	0	0	0	0
	Public Works		0	94,000	94,000	735,000	748,500	651,000	900,500	821,000
	Water Department		0	25,000	25,000	418,000	543,000	760,000	430,000	300,000
	Schools		32,500	942,000	615,000	1,468,250	965,250	605,250	157,250	64,000
	<b>Total Town Funded Capital Budget (Column F)</b>		566,838	1,438,500	1,131,500	2,806,250	2,956,750	5,086,250	2,585,750	2,065,000
	<b>Funding Sources:</b>									
	Borrowing									
	Free Cash		273,838	1,095,809	1,086,500					
	Ambulance Fund		283,000							
	Community Preservation Fund			200,000						
	Recreation			20,000	20,000					
	Water Department			25,000	25,000					
	<b>Total Funding Sources</b>		556,838	1,340,809	1,131,500	0	0	0	0	0
	<b>General Government</b>									
	Finance Software	IT								
	Curtis School Demolition		75,000							
	<b>Total General Government</b>		75,000	0	0	0	0	0	0	0
	<b>Public Safety</b>									
	<b>Police Department</b>									
	Replace 2 Marked Cruisers	PD	33,000	67,000	67,000					
	Unmarked police cruiser	PD	25,500	28,500	28,500					
	Utility Police Cruiser	PD	57,438	0						
	Green Communities Grant for Utility Cruiser	PD	-24,600	0						
	Upgrade current hardware/software	PD					80,000			100,000

	Replace radios	PD						40,000		
	Firearms/rifles replacement	PD				35,000			25,000	
	Police Station DRA	PD		25,000	45,000					
	<b>Subtotal Police</b>		91,338	120,500	140,500	35,000	80,000	40,000	25,000	100,000
	<b>Fire/Rescue Department</b>									
	Rescue Pumper	FD	0	0		0	0	0	0	600,000
	Ambulance	FD	185,000			0	120,000	0	0	130,000
	(4) Cardiac monitors/ defibrillators	FD	108,000			0	0	0	0	0
	Concept Vehicle	FD		175,000	175,000		0	0	0	0
	Command Vehicle	FD		37,000	37,000	0	0	0	40,000	50,000
	Service Vehicle								50,000	0
	Radios	FD		0		150,000		0	0	0
	Fire Sub-Station Plans	FD		0		0	300,000	0	0	0
	Fire Sub-Station Construction	FD		0		0	0	3,000,000	0	0
	SCBA	FD		0			200,000		0	0
	Thermal Imaging Cameras	FD		0		0	0	30,000		0
	Refurbish Headquarters	FD		0		0	0	0	500,000	0
	Fire Station insulation DRA	FD		25,000	25,000					
	<b>Subtotal Fire/Rescue</b>		293,000	237,000	237,000	150,000	620,000	3,030,000	590,000	780,000
	<b>Emergency Management</b>									
	<b>Emergency Communications</b>	ECC								
	Radio and Equipment Console		75,000	0						
	Microwave Repeater System								483,000	
	<b>Subtotal Other Pub Safety</b>		75,000	0	0	0	0	0	483,000	0
	<b>Total Public Safety</b>		459,338	357,500	377,500	185,000	700,000	3,070,000	1,098,000	880,000
	<b>Community Services</b>									
	Van						75,000			
	Snowguards Library			20,000	20,000					
	<b>Subtotal Community Services</b>		0	20,000	20,000	0	0	0	0	0
	<b>Total Community Services</b>		0	0	0	0	0	0	0	0
	<b>Department of Public Works</b>									
	Paving Management	HWY		0		0	0	0	400,000	400,000
	Stormwater II	HWY		0		75,000	75,000	75,000	75,000	0
	Dam Inspections	HWY		0		100,000	100,000	100,000	100,000	100,000
	Transfer Station Equipment	TS		0		0	0	0	0	0
	Ames Way Improvement	HWY		0		0	0	135,000	0	50,000
	Dump Truck 37,000	HWY		0		110,000	110,000	115,000	120,000	125,000
	One Ton Dump Truck	HWY		70,000	70,000	70,000	70,000	0	70,000	70,000
	Superintendent Pick-up	HWY		0		36,000	36,000	0	0	38,000
	Sander	HWY		0		17,000	17,500	36,000	37,000	38,000
	Backhoe	HWY		0		95,000	0	0	98,500	0
	Sweeper	HWY		0		0	225,000	0	0	0

	Loader	HWY		0		175,000	0	0	0	0
	Trackless MT Tractor	HWY		0		0	115,000	0	0	0
	Trackless Mowing Deck	HWY		0		17,000	0	0	0	0
	Chipper	HWY		0		40,000	0	0	0	0
	Roller	HWY		0		0	0	40,000	0	0
	Cold Planer	HWY		0		0	0	25,000	0	0
	Vacuum Trailer	HWY		0		0	0	0	0	0
	Small Garbage Truck	TS		0		0	0	125,000	0	0
	Radio Replacement	HWY								
	Infield Groomer	PG		24,000	24,000					
	<b>Total Department of Public Works</b>		<b>0</b>	<b>94,000</b>	<b>94,000</b>	<b>735,000</b>	<b>748,500</b>	<b>651,000</b>	<b>900,500</b>	<b>821,000</b>
	<b>Water Department</b>									
	Master Plan Update			0		0	50,000	0	0	0
	Water Tank Rehabilitation			0		300,000	0	0	0	300,000
	Water Tank Replacement									
	Water Treatment Maintenance			0		0	0	300,000	0	0
	Water Supply Redundant Well - Beal			0		0	0	0	400,000	0
	219 Winter Street Renovations			0		0	400,000	0	0	0
	Water Main Improvements			0		0	0	400,000	0	0
	Water Supervisor Pick-up			0		118,000	93,000	60,000	30,000	0
	Water Foreman Service Van			0		0	0	0	0	0
	Water Service Van			25,000	25,000	0	0	0	0	0
	Treatment Plant Pick-up			0		0	0	0	0	0
	Meter Reader			0		0	0	0	0	
	Crane Utility Truck			0		0	0	0	0	0
	One-ton Dump Truck w/ compressor			0		0	0	0	0	0
	<b>Total Water</b>			<b>25,000</b>	<b>25,000</b>	<b>418,000</b>	<b>543,000</b>	<b>760,000</b>	<b>430,000</b>	<b>300,000</b>
	<b>School Department</b>									
	Special Needs Van	SCH	32,500	32,000		38,000	75,000	39,000	40,000	40,000
0	Computers (proposed and moved to school op budget)	SCH		0		0	0	0	0	0
	Intercom Center & Sylvester	SCH		90,000	0					
	Clocks	SCH		25,000	0					
	Smoke Doors Middle School	SCH		35,000	35,000					

	Tile and Carpeting Middle School - dwstrs/common rms.	SCH		0							
	Paving Middle School	SCH		0							
	Tractor	SCH		0		55,000	0	0	0	0	
	Truck with Plow	SCH		0		0	40,000	45,000	50,000	0	
	Electrical Panel Upgrade	SCH		0			35,000				
	Smoke System Replacement	SCH		0		24,000	24,000	24,000	24,000	24,000	
	Water Heater - MS	SCH		0		30,000	0	0	0	0	
	Water Heater - CD	SCH		0		0	18,000	0	0	0	
	Auto Flushmometers & Faucets	SCH				21,250	21,250	21,250	21,250	0	
	Upgrade Key Systems	SCH				0	15,000	10,000	0	0	
	Abate & Tile Floors	SCH		510,000	490,000	465,000	387,000	266,000	22,000	0	
	Parking Improvements	SCH				300,000	200,000	200,000	0	0	
	Center Leaks - Windows	SCH				15,000	0	0	0	0	
	Replace Center School Roof	SCH				450,000	0	0	0	0	
	HVAC Upgrades	SCH				70,000	150,000	0	0	0	
	Center School Study DRA	SCH		50,000	90,000	0	0	0	0	0	
	Engineering Specs Tile abatement DRA	SCH		0							
	Sylvester School Ramp DRA	SCH		200,000							
	Subtotal Schools			32,500	942,000	615,000	1,468,250	965,250	605,250	157,250	64,000